


# **Proposed 2011-2012 Budget**

City of Lakewood  
October 4, 2010



# General Fund

- *Budget Growth Flat*
- *General Fund Reserve 10%+*

## General Fund Revenues

Category	2010	2011	2012
Sales Tax	\$9,673,170	\$9,672,200	\$9,772,700
Property Tax	\$5,974,501	\$6,122,000	\$6,183,210
Utility Tax/Franchise	\$6,842,549	\$8,333,880	\$8,392,480
Gambling Tax	\$3,113,767	\$3,071,000	\$3,071,000
Misc Tax	\$1,219,684	\$1,197,500	\$1,197,500
Licenses/Fees	\$387,280	\$378,000	\$378,500
Permits	\$1,396,332	\$1,295,430	\$1,401,380
Penalties and Fines	\$27,265	\$29,000	\$29,500
Court Fines/Fees	\$2,106,375	\$2,140,460	\$2,142,060
Fees for Service	\$727,795	\$312,410	\$312,460
Grants/Contracts	\$906,401	\$1,559,300	\$1,510,300
Other	\$4,730,211	\$4,063,950	\$4,341,870
<b>Grand Total</b>	<b>\$37,105,330</b>	<b>\$38,175,130</b>	<b>\$38,732,960</b>

# Expenditures by Department

Expenditures By Department (Excluding Capital/Streets)

Department	2010	2011	2012
City Council	\$104,840	\$113,130	\$113,140
Court	\$1,468,300	\$1,344,430	\$1,336,050
Executive	\$494,470	\$489,100	\$497,450
Finance/IS	\$2,220,900	\$2,377,400	\$2,362,570
Legal	\$1,552,910	\$1,495,670	\$1,466,640
Community Development	\$2,053,060	\$1,899,380	\$1,950,880
HR	\$662,480	\$542,540	\$534,940
Parks, Recreation/HS	\$2,093,300	\$2,080,730	\$2,060,420
Economic Development	\$287,500	\$349,520	\$352,840
Police	\$20,102,390	\$20,432,590	\$20,455,250
Fleet	\$78,740	\$80,360	\$81,530
Maintenance	\$877,740	\$827,660	\$993,560
Non-Departmental	\$5,644,040	\$6,918,620	\$6,982,680
<b>Grand Total</b>	<b>\$37,640,670</b>	<b>\$38,951,130</b>	<b>\$39,187,950</b>

# Total City Budget 2011-2012

Total Budget - All Funds				
Fund No.	Fund Name	2010	2011	2012
001	GENERAL FUND	\$37,105,330	\$38,175,130	\$38,732,960
101	STREET OPERATIONS AND MAINTENANCE	\$2,445,280	\$2,638,230	\$2,328,870
102	STREET CAPITAL PROJECTS FUNDS	\$13,000,000	\$6,578,450	\$1,745,170
104	HOTEL/MOTEL FUND	\$1,230,000	\$1,170,160	\$1,118,660
105	PROPERTY ABATEMENT FUND	\$240,000	\$240,000	\$240,000
180	NARCOTICS SEIZURE FUND	\$300,000	\$110,000	\$0
181	FELONY SEIZURE FUND	\$110,000	\$137,700	\$49,000
182	FEDERAL SEIZURE FUND	\$0	\$110,000	\$110,000
190	GRANT FUND	\$1,263,110	\$1,323,920	\$1,131,380
191	NSP GRANT FUND	\$626,790	\$19,710	\$20,090
192	OEA GRANT FUND	\$1,395,670	\$98,590	\$100,100
193	POLICE ARRA GRANT FUND	\$541,600	\$311,680	\$304,830
195	PUBLIC SAFETY GRANT FUND	\$488,000	\$409,780	\$145,160
202	LID DEBT SERVICE FUND	\$348,920	\$357,000	\$357,000
204	SEWER PROJECT DEBT	\$1,191,800	\$355,000	\$355,000
251	LID GUARANTY FUND	\$387,460	\$0	\$0
301	GENERAL GOVERNMENT CIP FUND	\$510,000	\$50,000	\$50,000
311	SEWER PROJECT CIP FUND	\$7,072,540	\$3,101,430	\$0
401	SURFACE WATER MANAGEMENT FUND	\$17,365,000	\$10,692,000	\$7,454,050
501	EQUIPMENT REPLACEMENT FUND	\$1,084,010	\$919,030	\$919,030
502	CITY HALL SERVICE FUND	\$117,000	\$0	\$0
	<b>Grand Total</b>	<b>\$86,822,510</b>	<b>\$66,797,810</b>	<b>\$55,161,300</b>

# Budget Highlights

- *CONTINUATION OF REDUCED GF STAFF BY 19 FTE*
- *CSRT AT CURRENT STAFFING LEVELS*
- *NO CHANGE TO NUMBER OF COMMISSIONED POLICE OFFICERS*
- *LEGAL/CITY CLERK MERGER*
- *PARKS, REC & COMMUNITY SERVICES MERGER*

## Budget Highlights (cont)

- *ECONOMIC DEVELOPMENT EMPHASIS*
  - *RETAIL DEVELOPMENT*
  - *MEDIA RELATIONS*
  - *REAL ESTATE CONSULTING*
  - *HOTEL EMPHASIS*
- *TILLICUM NEIGHBORHOOD PLAN*
- *WOODBROOK BUSINESS PARK PLAN*
- *JBLM GROWTH COORDINATION PLAN WITH OEA SUPPORT*

## Budget Highlights (cont)

- *UNIVERSITY PLACE MUNICIPAL COURT*
  - *CONVERSION OF OFFICE ASS'T TO COURT SPECIALIST*
  - *ENHANCED COURT SECURITY*

## Budget Highlights (cont)

- *GENERAL FUND STAFF CHANGES*
  - *TRANSFER OF ADMIN ASS'T FROM LEGAL TO FINANCE*
  - *CONVERSION OF TEMPORARY ACC'T POSITION TO REGULAR*
  - *TEMPORARY REDUCTION OF BUILDING INSPECTOR*

## Budget Highlights (cont)

- *PUBLIC WORKS REALIGNMENT TO IN-HOUSE STREETS MAINTENANCE AND ENGINEERING*
  - *TWO STREETS MAINTENANCE WORKER POSITIONS*
  - *TWO STREETS LANDSCAPE/MAINTENANCE WORKER POSITIONS*
  - *ONE OFFICE ASS'T POSITION*
  - *ONE ASSOC ENGINEER POSITION*
- *TILLICUM/WOODBROOK SEWER CAPITAL \$1,647,000*
- *ROAD IMPROVEMENTS \$6.1 MILLION*
- *SWM PROJECTS \$3.3 MILLION*

## Budget Highlights (cont)

- SEWER FRANCHISE OF 6% FEE CONSISTENT WITH OTHER UTILITY TAXES

# Budget Highlights (cont)

- *PARKS*
  - *COMPLETION OF PHASE I WARDS LAKE MASTER PLAN*
  - *STRATEGIC PLANNING PROCESS (LEGACY PLAN)*

## Budget Highlights (cont)

- *ONE PERCENT EMPLOYEE ADJUSTMENT BUDGETED*
  - *SUBJECT TO COLLECTIVE BARGAINING AGREEMENTS*
  - *EXCLUDE CITY MANAGER SALARY*