

Community Development Department (23 FTE's)

- Business licensing
- Permit intake
- Current planning
- Long range planning
- Building plan review
- Inspection services
- CDBG/HOME/NSP
- Homelessness support services
- JBLM regional coordination
- CSRT support services
- Two local citizen advisory boards; one regional advisory board

Economic Development

(3 FTE's)

- Business recruitment & retention
- CDBG business loan program
- EB-5
- OEA related enhancement programs for Lakewood businesses
- Tourism development
- Special studies
- Two citizen advisory boards

Community Development Highlights

- Increase in revenues for 2011 & 2012
- Temporary reduction in staffing levels in 2011, although augmented with an increased reliance on contract services
- One new FTE (plans examiner) in 2012
- Shoreline Master Plan update
- Implementation of Tillicum & Woodbrook Business Park Plans

JBLM Regional Coordination Highlights

- Transition the Growth Coordination Committee to an ongoing implementation body
- Perform project lead for some implementation strategies
- Develop regional partnerships in Pierce, Thurston, & King counties

Economic Development Highlights

- New position – Economic Development Specialist
- Special Studies:
 - I-5 Corridor
 - Colonial Center follow-up
 - Community retail identification
 - Real estate
 - Media outreach for the business & investment community
 - Woodbrook Business Park
 - STWY International District (2012?)



2011-2012 Public Works Budget

401 Surface Water Management Fund

Revenue highlights: (Estimated beginning fund balance in 2011 and 2012 respectively: \$7,647,000; \$4,091,820)

- \$ 2,800,000 estimated annual service charges. Applicable to all short-term and long-term goals.
- \$ 90,000 estimated investment interest. Applicable to all short-term and long-term goals.

Expenditure highlights: (Estimated ending fund balance for 2011 and 2012: \$4,083,260; \$2,565,210)

- \$6,608,740 estimated 2011 expenditures; \$4,526,610 estimated 2012 expenditures.
- 3.5 FTEs: 2 maintenance workers and 0.5 Office Asst. in O & M division; 1 engineer in SWM division.

| FY 2011 – 2012 Capital Projects | | | | Funding Sources | | | |
|---------------------------------|--|--------------------|---------------------|-----------------|-------------|---------------------|-------|
| | Project Name | 2011 Budget | 2012 Budget | Grants | Street Fund | SWM Fund | Other |
| 1 | Grant Ave. Road and Storm | 250,000 | 0 | 0 | 0 | 250,000 | |
| 2 | Steilacoom Blvd. Outfall Water Quality | 220,000 | 0 | 0 | 0 | 220,000 | |
| 3 | Woodbrook Road and Storm | 440,000 | 0 | 0 | 0 | 440,000 | |
| 4 | Property for Public Works facility | 1,050,000 | 0 | 0 | 0 | 1,050,000 | |
| 5 | Drywell Replacement (100/yr) | 500,000 | 520,000 | 0 | 0 | 1,020,000 | |
| 6 | Lakewood Dr. Outfalls Water Quality | 250,000 | 0 | 0 | 0 | 250,000 | |
| 7 | Mtn. View Outfall Water Quality | 0 | 240,000 | 0 | 0 | 240,000 | |
| 8 | Outfall Water Quality Program | 0 | 400,000 | 0 | 0 | 400,000 | |
| 9 | Fund transfer to 102 | 520,000 | 0 | 0 | 0 | 520,000 | |
| | TOTALS | \$3,230,000 | \$ 1,160,000 | 0 | 0 | \$ 4,390,000 | |



2011-2012 Public Works Budget

102 Street Capital Projects Fund

2011 /12 Budget Highlights

Revenue highlights: (Estimated Fund Balance in 2011 and 2012 respectively: \$215,730 and \$482,720)

- \$1,420,000 annually from Real Estate Excise Tax; Motor Vehicle Fuel Tax; and Utility Fees
- \$4,574,000 in grants

Expenditure highlights:

- \$830,000 in recurring expenses
- \$6,400,000 in capital improvement projects

| FY 2011 - 2012 CAPITAL PROJECTS | | Funding Sources | | | | | |
|---------------------------------|---|-----------------|-------------|-------------|-------------|-----------|----------|
| | Project Name | 2011 Budget | 2012 Budget | Grants | Street Fund | SWM Fund | Other |
| 1 | Bridgeport Way – Steil to 83 rd | 696,000 | 0 | 484,000 | 92,000 | 120,000 | |
| 2 | Bridgeport Way – 75 th to N. City Lim | 1,800,000 | 0 | 1,350,000 | 250,000 | 200,000 | |
| 3 | 100 th St – GLD to 59 th Ave | 1,810,000 | 0 | 1,560,000 | 150,000 | 100,000 | |
| 4 | High Accident Location Safety Impr | 50,000 | 50,000 | 0 | 100,000 | 0 | |
| 5 | Lakewood Station Connection | 350,000 | 0 | 330,000 | 20,000 | 0 | |
| 6 | Neighborhood Traffic Management | 15,000 | 15,000 | 0 | 30,000 | 0 | |
| 7 | Murray Rd & 150 th Corridor Capacity | 550,000 | 0 | 450,000 | 0 | 100,000 | |
| 8 | GLD – 100 th to Bridgeport | 230,000 | 230,000 | 400,000 | 60,000 | 0 | |
| 9 | Bridgeport Way – 83 rd to 75 th | 10,000 | 50,000 | 0 | 60,000 | 0 | |
| 10 | Bridgeport Way North Gateway | 75,000 | 0 | 0 | 0 | 0 | 75,000 |
| 11 | Traffic Signal Upgrade (LED lamps) | 65,000 | 0 | 0 | 65,000 | 0 | |
| 12 | So Tac Way – SR512 to 96 th | 0 | 50,000 | 0 | 50,000 | 0 | |
| 13 | Resurfacing Program – Various | 0 | 330,000 | 0 | 330,000 | 0 | |
| TOTALS | | \$5,651,000 | \$725,000 | \$4,574,000 | \$1,207,000 | \$520,000 | \$75,000 |



2011-2012 Public Works Budget

101 Street Operations & Maintenance Fund

Revenue highlights 2011: (Estimated beginning fund balance in 2011: \$646,300)

- \$1,991,930 recurring revenue (motor vehicle fuel tax, utility taxes, etc.)

Expenditure highlights 2011: (Estimated ending fund balance in 2011: \$293,000)

- \$2,345,230 in recurring expenses

Revenue highlights 2012: (Estimated beginning fund balance in 2012: \$325,940)

- \$2,002,930 recurring revenue (motor vehicle fuel tax, utility taxes, etc.)

Expenditure highlights 2012: (Estimated ending fund balance in 2012: \$40,930)

- \$2,287,940 in recurring expenses

| Maintenance Item | Maintenance Description | 2011 | | | 2012 | | |
|----------------------|--|------------------|---------------------|---------|------------------|---------------------|---------|
| | | Pierce County \$ | Private Contract \$ | City \$ | Pierce County \$ | Private Contract \$ | City \$ |
| Preservation | Pavement Overlays | | 5,000 | | | 5,000 | 15,000 |
| Roadway | Patching, chip seal | | 20,000 | 89,650 | | 15,000 | 41,650 |
| Structures | Ret. Walls, Bridges, Guard rails | 6,500 | 6,500 | 10,000 | 5,000 | 5,000 | 10,000 |
| Street Lighting | Street lighting | 500 | 10,000 | 54,250 | 500 | 5,000 | 45,250 |
| Traffic Control | Signals, Striping, Signs | 121,000 | 2,000 | 349,250 | 111,000 | 2,000 | 294,900 |
| Snow & Ice Control | Snow & Ice Control | | 500 | 29,550 | | 500 | 29,500 |
| Street Cleaning | Street Cleaning for chip seal | | | | | | |
| Roadside | landscaping, irrigation, shoulders, brushing | | 20,000 | 289,000 | | 20,000 | 284,000 |
| Street Light Charges | Utility companies charges | | 500,000 | | | 500,000 | |
| Vehicle costs | | | | 134,000 | | | 142,930 |
| | TOTALS | 128,000 | 564,000 | 955,700 | 116,500 | 552,500 | 863,230 |

Includes hiring of 2.5 FTE's and reduces Pierce County and Private contract maintenance expenses accordingly.



2011-2012 Public Works Budget

001.98 Facilities Maintenance Fund

Expenditure Highlights

| | | |
|--------------------------|------------------|------------------|
| Maintenance & Operation | 2011 | 2012 |
| Custodial | \$531,550 | \$582,570 |
| Sounder Station Security | \$182,690 | \$192,820 |
| | \$113,500 | \$113,000 |
| Total | \$827,740 | \$888,390 |

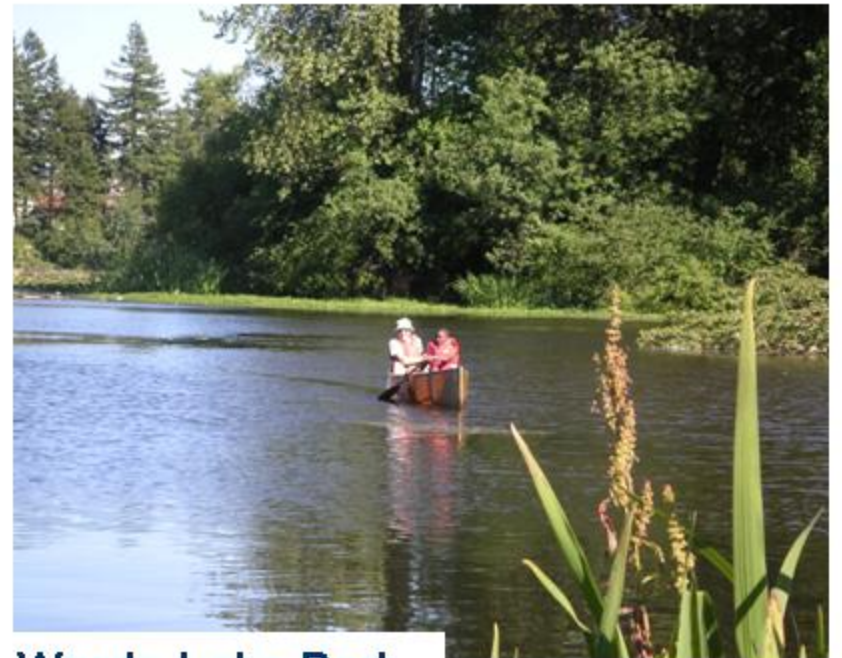
| | | | | Comments |
|---|-----------------|------------------|------------------|---|
| | Project Name | 2011 Budget | 2012 Budget | |
| 1 | City Hall | 444,790 | 433,350 | Utilities, maintenance, custodial service and etc including \$7,500 for Monument Maintenance (2011 only), \$15,350 for contract landscape maintenance and \$34,000 for contract custodial services. |
| 2 | Police Facility | 269,450 | 270,583 | Utilities, maintenance, custodial service and etc including \$37,250 for contract custodial services, \$14,000 for landscape maintenance and \$12,200 for LIP common area maintenance. |
| 3 | Sounder Station | 113,500 | 183,948 | Security only for 2011; Security for all of 2012 plus 6 months of maintenance including \$14,400 for landscape maintenance, \$19,800 for contract sweeping and pressure washing and \$15,000 for contract custodial services. |
| | TOTALS | \$827,740 | \$888,390 | |

Parks, Recreation and Community Services

- Healthy Communities need Healthy People
- Healthy People need Healthy Spaces



Waughop Lake at FSP



Wards Lake Park

Parks, Recreation and Community Services **.... Creating a Healthy Community**

Six Divisions – 12.75 FTE's *

- Administration (1.5)
- Recreation (2)
- Senior Services (1.75)
- Human Services (1)
- Parks (3)
- Fort Steilacoom Park (3.5)

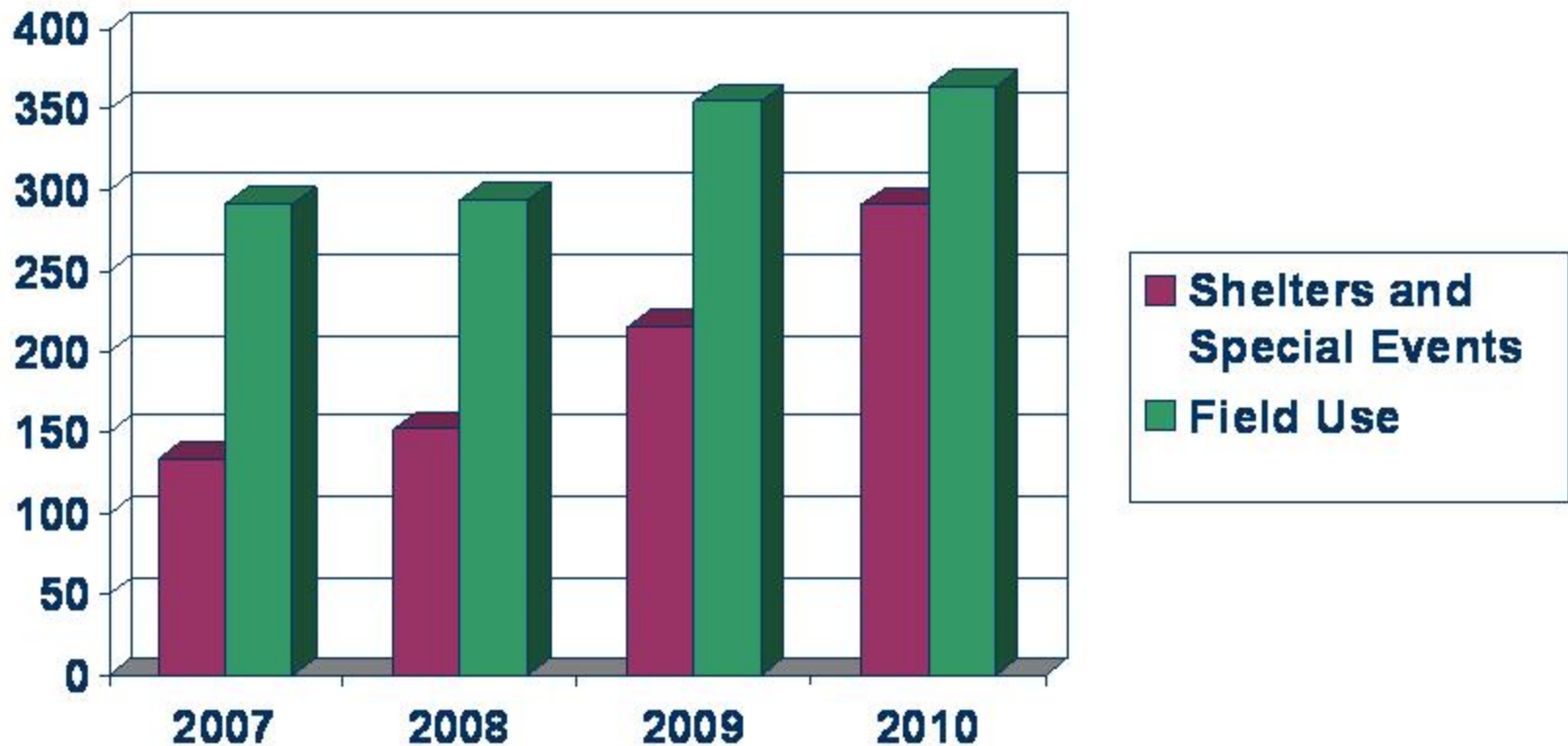
* doesn't include part time / temp staff

Parks, Recreation and Community Services Creating a Healthy Community

- Develop partnerships to support operations
- Facilitate programs and services that promote safe and healthy lifestyles, cultural awareness and positive alternatives for all ages/abilities
- Monitor Human Services programs and funding
- Manage emergency shelter operations
- Maintain Parks at 2009 service levels
 - reduced level of service at neighborhood parks

Park Reservations up 35% in 2010

Park maintenance staff reduced in 2009 by 17%



Revenues

| Funding Source | 2010 | 2011 Proposed | 2012 Proposed |
|-----------------------------------|---------------------|-------------------|-------------------|
| Parks and Rec Sales Tax | \$ 524,510 | \$ 524,500 | \$ 524,500 |
| Pierce County Fort Steilacoom | \$ 213,830 | \$150,000 | \$100,000 |
| Program/Facility Fees & Donations | \$ 307,860 | \$ 318,660 | \$ 318,660 |
| Total | \$ 1,046,200 | \$ 993,160 | \$ 943,160 |

Parks, Recreation and Community Services

.... Creating a Healthy Community

Capital Improvements

- Complete Legacy Plan (Park and Recreation Master Plan)
- Repair parking lots and playgrounds
- Phase 1 - Wards Lake Park improvements
- Investigate Fort Steilacoom Golf Course Management
- Discovery Trail markers (2012)
- Evaluate park facilities and structures and develop a depreciation program (2012)
- Partnerships, Partnerships, Partnerships!